

**OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT**

**BYLAW NO. 172, 2025**

---

A bylaw to adopt the 2025-2029 Five Year Financial Plan

---

**WHEREAS** the Board of the Okanagan-Similkameen Regional Hospital District, in open meeting assembled, enacts as follows:

**1 Citation**

1.1 This Bylaw shall be cited as the “Okanagan-Similkameen Regional Hospital District 2025-2029 Five Year Financial Plan Bylaw No 172, 2025”.

**2 Interpretation**

2.1 In this bylaw:

- (a) Schedule “A” attached hereto and forming part of this bylaw is the 2025-2029 Five Year Financial Plan for the Okanagan-Similkameen Regional Hospital District for the year ending December 31, 2025.

**READ A FIRST AND SECOND TIME** this 23<sup>rd</sup> day of January, 2025

**READ A THIRD TIME AND ADOPTED** this 20<sup>th</sup> day of February, 2025

---

OSRHD Chair

---

Deputy Corporate Officer

**SCHEDULE A**  
**Okanagan-Similkameen Regional Hospital District**  
**2025 - 2029 Annual Budget & 5 Year Financial Plan**  
**30% Share**

		14.75%	14.40%	15.40%	15.16%	0.03%
	2024	2025	2026	2027	2028	2029
	Annual	Annual	Annual	Annual	Annual	Annual
	Budget	Budget	Budget	Budget	Budget	Budget
<b>Revenue</b>						
Tax Requisition	7,000,000	8,032,618	9,189,484	10,605,044	12,213,134	12,216,284
Grants in Lieu of Taxes	25,000	25,000	25,000	25,000	25,000	25,000
Interest Income - Operating	5,000	5,000	5,000	5,000	5,000	5,000
Interest Income - Capital	25,000	25,000	25,000	25,000	25,000	25,000
MFA Debt Surplus	-	-	-	-	-	-
Transfer from Reserve - Capital Improvement Projects	-	-	-	-	-	-
Transfer from Reserve - PRH Patient Care Tower Project	-	-	-	-	-	-
Transfer from Reserve - Carryforward of Prior Years' Capital Improvement Projects (2024 & prior)	3,940,000	2,770,000	-	-	-	-
1) Debenture Proceeds - South Similkameen Health Centre Keremeos Primary Care Network (CFWD from 2023)	520,000	520,000	-	-	-	-
2) Debenture Proceeds - Princeton Health Centre Primary Care Network (CFWD from 2023)	800,000	800,000	-	-	-	-
3) Debenture Proceeds - PRH Relocation of Oncology Dept (CFWD from 2022)	3,200,000	3,200,000	-	-	-	-
4) Debenture Proceeds - PRH Patient Care Tower Project Construction & Contingency Reserve (CFWD from 2023)	6,458,000	6,458,000	-	-	-	-
<b>Total Revenue</b>	<b>21,973,000</b>	<b>21,835,618</b>	<b>9,244,484</b>	<b>10,660,044</b>	<b>12,268,134</b>	<b>12,271,284</b>
<b>Expenditures</b>						
<b>Regional Hospital District Debt - Sec. 23 (1) (a)</b>						
Debenture Payments - Principal (PRH Tower Project MFA Issue #150)	2,128,670	2,128,670	2,128,670	2,128,670	2,128,670	2,128,670
Debenture Payments - Interest (PRH Tower Project MFA Issue #150)	1,356,820	1,946,122	2,535,424	2,535,424	2,535,424	2,535,424
1) Debenture Payments - Principal (New Debt Issue - Princeton Health Centre Primary Care Network)	-	-	41,767	41,767	41,767	41,767
1) Debenture Payments - Interest (New Debt Issue - Princeton Health Centre Primary Care Network)	-	-	34,640	34,640	34,640	34,640
2) Debenture Payments - Principal (New Debt Issue - South Similkameen Health Centre Keremeos Primary Care Network)	-	-	27,149	27,149	27,149	27,149
2) Debenture Payments - Interest (New Debt Issue - South Similkameen Health Centre Keremeos Primary Care Network)	-	-	22,516	22,516	22,516	22,516
3) Debenture Payments - Principal (New Debt Issue - PRH Relocation of Oncology Dept)	-	-	113,155	113,155	113,155	113,155
3) Debenture Payments - Interest (New Debt Issue - PRH Relocation of Oncology Dept)	-	-	142,080	142,080	142,080	142,080
4) Debenture Payments - Principal (New Debt Issue - PRH Patient Care Tower Project Construction & Contingency Reserve)	-	-	228,362	228,362	228,362	228,362
4) Debenture Payments - Interest (New Debt Issue - PRH Patient Care Tower Project Construction & Contingency Reserve)	-	-	286,736	286,736	286,736	286,736
Debenture Payments - Short-Term Interest	-	-	-	-	-	-
<b>Total Non-Shareable Debt</b>	<b>3,485,490</b>	<b>4,074,792</b>	<b>5,560,499</b>	<b>5,560,499</b>	<b>5,560,499</b>	<b>5,560,499</b>
<b>Administration Expenses - Sec 17 (2)</b>						
Salaries & Wages (OCAO & Finance Department)	57,680	63,790	65,985	68,045	70,135	72,285
Board Remuneration	15,000	20,000	20,000	20,000	20,000	20,000
Audit	12,000	16,000	17,000	18,000	19,000	20,000
Legal Fees	1,000	1,000	1,000	1,000	1,000	1,000
Supplies/Misc/Travel	5,000	5,000	5,000	5,000	5,000	5,000
<b>Total Section 17 (2)</b>	<b>90,680</b>	<b>105,790</b>	<b>108,985</b>	<b>112,045</b>	<b>115,135</b>	<b>118,285</b>
<b>Expenditure under Sec. 20(4)</b>						
<b>Minor Equipment Global Grant - IHA 2025-26 Funding Request (RHD share 30%)</b>	-	<b>354,600</b>	-	-	-	-
<b>Capital Improvement Projects - IHA Remaining 2025-26 Funding Requests (RHD share reduced from 30%, cash flow metho</b>	-	<b>886,814</b>	<b>1,158,218</b>	<b>442,956</b>	-	-
<b>Future Estimated IHA Funding Request (RHD 30%)</b>	-	-	1,430,898	2,094,264	3,067,500	3,067,500
Minor Equipment Global Grant - IHA Funding Request Prior to 2025 (approved in that year's budget)	349,800	-	-	-	-	-
Capital Improvement Projects - IHA Remaining 2024-25 Funding Requests (RHD share reduced from 40% to 30%, cash flow meth	1,411,714	3,200,693	860,884	125,280	-	-
1) Capital Improvement Projects - IHA 2023-24 Funding Request (Keremeos Primary Care Network)	520,000	520,000	-	-	-	-
2) Capital Improvement Projects - IHA 2023-24 Funding Request (Princeton Primary Care Network)	800,000	800,000	-	-	-	-
3) Capital Improvement Projects - Cfwd IHA 2022-23 Funding Request (PRH Relocation of Oncology Dept)	3,200,000	3,200,000	-	-	-	-
4) Capital Projects - PRH Patient Care Tower Project (Construction)	2,423,000	2,423,000	-	-	-	-
4) Capital Projects - PRH Patient Care Tower Project (Reserve)	4,035,000	4,035,000	-	-	-	-
Capital Improvement Projects - Other	-	-	-	-	-	-
Carryforward of Prior Years' Capital Improvement Projects (2023 & prior)	3,940,000	1,431,467	-	-	-	-
Transfer to Capital Reserve (interest income + transfers)	1,717,316	803,462	125,000	2,325,000	3,525,000	3,525,000
<b>Total Section 20(4)</b>	<b>18,396,830</b>	<b>17,655,036</b>	<b>3,575,000</b>	<b>4,987,500</b>	<b>6,592,500</b>	<b>6,592,500</b>
<b>Total Expenditures</b>	<b>21,973,000</b>	<b>21,835,618</b>	<b>9,244,484</b>	<b>10,660,044</b>	<b>12,268,134</b>	<b>12,271,284</b>
<b>Total Surplus (Deficit)</b>	-	-	-	-	-	-
<b>Tax Rate / \$1000 for residential property</b>	0.18362	0.20705	0.23687	0.27336	0.31481	0.31489
<b>Average Tax Bill per residential property</b>	\$123.91	\$138.00	\$157.87	\$182.19	\$209.82	\$209.87
<b>Increase (Decrease) to Average Tax Bill per residential property</b>		\$14.09	\$19.87	\$24.32	\$27.63	\$0.05
<b>Estimated</b>						
<b>Capital Reserve Balance - Sec 20(4)</b>						
Opening Balance	8,104,542	8,580,922	6,614,384	6,739,384	9,064,384	12,589,384
Contributions	1,692,316	778,462	100,000.00	2,300,000	3,500,000	3,500,000
Contributions - V1st Term Deposits/MFA Investment Gains (Losses)	25,000	25,000	25,000	25,000	25,000	25,000
Carryforward of Capital Improvement Projects (2023 & Prior) Included in Surplus at End of Year	1,338,533	-	-	-	-	-
Reductions	(2,579,469)	(2,770,000)	-	-	-	-
<b>Ending Balance</b>	<b>8,580,922</b>	<b>6,614,384</b>	<b>6,739,384</b>	<b>9,064,384</b>	<b>12,589,384</b>	<b>16,114,384</b>

**OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT**

**REQUISITION SUMMARY - NOT INCLUDING ADJUSTMENTS**

	<i>(2025 Completed Roll)</i>	<i>(2024 Revised Roll)</i>				
	<b>2025</b>	<b>2024</b>	<b>\$</b>	<b>%</b>	<b>% of</b>	<b>% of</b>
	<b><u>REQUISITION</u></b>	<b><u>REQUISITION</u></b>	<b><u>CHANGE</u></b>	<b><u>Change</u></b>	<b><u>2025 Total</u></b>	<b><u>2024 Total</u></b>
<b>PENTICTON</b>	\$3,185,913	\$2,782,619	\$403,294	14.49%	39.66%	39.75%
<b>SUMMERLAND</b>	1,070,077	926,839	143,238	15.45%	13.32%	13.24%
<b>PRINCETON</b>	207,159	177,472	29,687	16.73%	2.58%	2.54%
<b>OLIVER</b>	392,474	334,220	58,254	17.43%	4.89%	4.77%
<b>OSOYOOS</b>	695,252	577,689	117,563	20.35%	8.66%	8.25%
<b>KEREMEOS</b>	92,570	81,605	10,965	13.44%	1.15%	1.17%
<b>PENTICTON INDIAN BAND</b>	146,210	128,462	17,748	13.82%	1.82%	1.84%
<b>ELECTORAL AREA A</b>	250,677	218,392	32,285	14.78%	3.12%	3.12%
<b>ELECTORAL AREA B</b>	57,280	53,482	3,798	7.10%	0.71%	0.76%
<b>ELECTORAL AREA C</b>	293,824	264,021	29,803	11.29%	3.66%	3.77%
<b>ELECTORAL AREA D</b>	418,131	379,509	38,622	10.18%	5.21%	5.42%
<b>ELECTORAL AREA E</b>	331,041	285,777	45,264	15.84%	4.12%	4.08%
<b>ELECTORAL AREA F</b>	183,243	163,590	19,653	12.01%	2.28%	2.34%
<b>ELECTORAL AREA G</b>	118,455	105,526	12,929	12.25%	1.47%	1.51%
<b>ELECTORAL AREA H</b>	323,304	283,093	40,211	14.20%	4.02%	4.04%
<b>ELECTORAL AREA I</b>	267,008	237,704	29,304	12.33%	3.33%	3.40%
<b>TOTAL</b>	<b>\$8,032,618</b>	<b>\$7,000,000</b>	<b>\$1,032,618</b>	<b>14.75%</b>	<b>100.00%</b>	<b>100.00%</b>
<b>% Change Before Non-Market Growth</b>	14.75%	6.65%				
<b>Non-Market Growth %</b>	1.47%	1.29%				
<b>% Change After Non-Market Growth</b>	13.28%	5.36%				