

**Regional District of Okanagan-Similkameen**  
**Consolidated Financial Statements**  
For the year ended December 31, 2020

**Regional District of Okanagan-Similkameen**  
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**For the year ended December 31, 2020**

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## Management's Responsibility for Financial Reporting

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The accompanying consolidated financial statements of Regional District of Okanagan-Similkameen are the responsibility of management and have been approved by the Chief Administrative Officer and the Board Chair on behalf of the Board of Directors.

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

Regional District of Okanagan-Similkameen maintains systems of internal accounting and administrative controls, consistent with reasonable costs. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the Regional District's assets are appropriately accounted for and adequately safeguarded.

Regional District of Okanagan-Similkameen is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

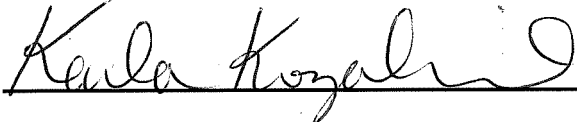
The Board of Directors reviews the Regional District of Okanagan-Similkameen's consolidated financial statements and recommends their approval to the Chief Administrative Officer and the Board Chair. The Board meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, consolidated financial statements and external auditor's report.

The consolidated financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards. BDO Canada LLP has full and free access to the Board of Directors.



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Chief Administrative Officer



Board Chair  
May 6, 2021



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Suite 202  
Vernon BC V1T 2B6 Canada

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## Independent Auditor's Report

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To the Board of Directors  
Regional District of Okanagan-Similkameen

### Opinion

We have audited the consolidated financial statements of Regional District of Okanagan-Similkameen and its controlled entities (the "Regional District"), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statement of operations and accumulated surplus, the consolidated statement of change in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Regional District as at December 31, 2020, and its consolidated results of operations and accumulated surplus, its consolidated change in net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Regional District in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements of Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Regional District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Regional District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Regional District's financial reporting process.



## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Regional District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Regional District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Regional District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Regional District to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada LLP*

Chartered Professional Accountants

Vernon, British Columbia  
May 6, 2021

## Regional District of Okanagan-Similkameen Consolidated Statement of Financial Position

December 31	2020	2019
<b>Financial assets</b>		
Cash and cash equivalents (Note 2)	\$ 19,898,360	\$ 18,189,951
Temporary investments (Note 2)	23,405,273	20,914,852
Accounts receivable (Note 4)	3,938,389	5,582,427
Debt reserve fund (Note 5)	5,736,202	5,931,084
Long-term investments (Note 6)	147,970	286,013
Debt recoverable member municipalities (Note 12)	52,248,703	58,271,566
Due from Town of Osoyoos	45,624	-
	<b>105,420,521</b>	<b>109,175,893</b>
<b>Financial Liabilities</b>		
Accounts payable and accrued liabilities (Note 7)	3,555,249	4,249,245
Short-term debt (Note 8)	-	120,000
Deferred revenue (Note 9)	5,040,485	4,114,404
Landfill closure and post-closure liabilities (Note 10)	4,471,519	5,108,276
Development cost charges (Note 11)	1,080,399	943,307
MFA equipment financing	30,364	50,984
Debt reserve fund (Note 5)	5,736,202	5,931,084
Long-term debt (Note 12)	69,766,479	75,748,289
Due to Town of Osoyoos	-	3,170
	<b>89,680,697</b>	<b>96,268,759</b>
<b>Net financial assets</b>	<b>15,739,824</b>	<b>12,907,134</b>
<b>Non-financial assets</b>		
Prepaid expenses	37,605	25,730
Tangible capital assets (Note 13)	86,796,983	83,289,646
	<b>86,834,588</b>	<b>83,315,376</b>
<b>Accumulated surplus</b> (Note 14)	<b>\$102,574,412</b>	<b>\$ 96,222,510</b>

Approved on behalf of Council

\_\_\_\_\_  
Board Chair

\_\_\_\_\_  
Chief Administrative Officer



**Regional District of Okanagan-Similkameen  
Consolidated Statement of Operations and Accumulated Surplus**

<b>December 31, 2020</b>	<b>Budget</b>	<b>2020</b>	<b>2019</b>
<b>Revenues</b>			
Property taxes and grant in lieu (Note 18)	\$ 22,377,971	\$ 20,217,371	\$ 19,168,460
Sales of goods and services	11,349,203	12,226,484	12,312,006
Government transfers	5,744,105	3,919,772	3,609,164
Interest and investment income	126,000	769,126	1,369,450
Development cost charges	-	14,156	-
Donations	22,500	488,115	232,748
Rental	253,426	176,759	624,071
Other contracts and miscellaneous	1,112,163	861,693	1,617,344
<b>Total revenues for the year</b>	<b>40,985,368</b>	<b>38,673,476</b>	<b>38,933,243</b>
<b>Expenses</b>			
General government	5,549,050	5,318,866	5,582,644
Protective services	4,751,061	3,970,222	4,427,284
Transportation services	382,461	249,901	359,867
Development services	2,799,231	2,103,624	1,865,266
Parks, recreation and culture	11,393,452	6,804,631	6,478,207
Environmental services	12,026,717	7,811,963	8,821,719
Bylaw enforcement	274,219	285,877	278,759
Water services	3,427,734	3,868,868	3,437,198
Sewer services	915,178	1,625,663	1,548,227
Economic development	457,523	408,887	189,294
<b>Total expenses for the year</b>	<b>41,976,626</b>	<b>32,448,502</b>	<b>32,988,465</b>
<b>Excess of revenue over expenses for the year</b>	<b>(991,258)</b>	<b>6,224,974</b>	<b>5,944,778</b>
<b>Net income from enterprises</b> (Note 6)	<b>-</b>	<b>126,928</b>	<b>112,463</b>
<b>Annual surplus (deficiency)</b> (Note 14)	<b>(991,258)</b>	<b>6,351,902</b>	<b>6,057,241</b>
<b>Accumulated surplus</b> , beginning of year	<b>96,222,510</b>	<b>96,222,510</b>	<b>90,165,269</b>
<b>Accumulated surplus</b> , end of year	<b>\$ 95,231,252</b>	<b>\$ 102,574,412</b>	<b>\$ 96,222,510</b>



**Regional District of Okanagan-Similkameen  
Consolidated Statement of Change in Net Financial Assets**

<u>December 31, 2020</u>	<u>Budget</u>	<u>2020</u>	<u>2019</u>
<b>Annual surplus</b>	\$ (991,258)	\$ 6,351,902	\$ 6,057,241
Acquisition of tangible capital assets	(3,698,690)	(6,269,263)	(3,598,804)
Amortization of tangible capital assets	-	2,756,226	2,759,775
Disposal of tangible capital assets	-	5,700	39,010
	<u>(3,698,690)</u>	<u>(3,507,337)</u>	<u>(800,019)</u>
Acquisition of prepaid expenses	-	(11,875)	(4,470)
<b>Increase (decrease) in net financial assets</b>	<u>(4,689,948)</u>	<u>2,832,690</u>	<u>5,252,752</u>
<b>Net financial assets, beginning of year</b>	<u>12,907,134</u>	<u>12,907,134</u>	<u>7,654,382</u>
<b>Net financial assets, end of year</b>	<u>\$ 8,217,186</u>	<u>\$ 15,739,824</u>	<u>\$ 12,907,134</u>

## Regional District of Okanagan-Similkameen Consolidated Statement of Cash Flows

December 31, 2020	2020	2019
<b>Cash flows from operating activities</b>		
Cash received from grants, other governments, and own sources	\$ 40,872,930	\$ 39,567,957
Cash paid to employees and suppliers	(30,386,823)	(26,958,462)
Interest paid	(651,989)	(682,611)
Interest received	769,126	2,210,436
	<u>10,603,244</u>	<u>14,137,320</u>
<b>Cash flows from capital activities</b>		
Purchase of tangible capital assets	(6,261,752)	(3,598,804)
Proceeds from sale of tangible capital assets	5,700	39,010
	<u>(6,256,052)</u>	<u>(3,559,794)</u>
<b>Cash flows from financing activities</b>		
Decrease in long-term debt recoverable from municipalities	-	2,348,903
Repayment of long-term debt	(99,568)	(3,362,266)
Decrease (increase) in due from related parties	(48,794)	3,170
	<u>(148,362)</u>	<u>(1,010,193)</u>
<b>Cash flows from investing activities</b>		
Decrease (increase) in temporary investments	(2,490,421)	4,552,391
Decrease in long-term investments	-	1,295,273
Increase in deposit on land	-	(60,283)
	<u>(2,490,421)</u>	<u>5,787,381</u>
<b>Increase in cash for the year</b>	<b>1,708,409</b>	<b>15,354,714</b>
<b>Cash, beginning of year</b>	<b>18,189,951</b>	<b>2,835,237</b>
<b>Cash, end of year</b>	<b>\$ 19,898,360</b>	<b>\$ 18,189,951</b>

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# Regional District of Okanagan-Similkameen

## Notes to the Consolidated Financial Statements

December 31, 2020

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### 1. Summary of Significant Accounting Policies

#### Nature of business

The Regional District of Okanagan-Similkameen ("Regional District") was incorporated as a regional district in 1966 under the Municipal Act (replaced by the Local Government Act) of British Columbia. The Regional District is composed of the member municipalities of the City of Penticton, the District of Summerland, the Town of Oliver, the Town of Osoyoos, the Village of Keremeos, and the Town of Princeton, and Electoral Areas A through I.

The Regional District provides a political framework and administrative framework for region-wide services and sub-regional services as well as act as the local government for electoral areas. The Board of Directors is composed of appointees from each member municipality and a director elected from each electoral area. Municipal directors serve until council decides to change the appointment. Directors from electoral areas serve for a four year term. The number of directors and the number of votes each may cast is based upon the population of the municipality or electoral area.

The Regional District reporting entity includes the local government and all related entities that are controlled by the Regional District.

#### Basis of Presentation

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards prescribed for governments, as recommended by the Public Sector Accounting Board ("PSAB").

#### Principles of Consolidation

All governmental units are fully consolidated by the government reporting entity. Other business enterprises and partnerships which meet the definition of a government business enterprise or partnership are accounted for on the modified equity basis of accounting.

Entities that fall under the consolidated basis of accounting are fully consolidated on a line-by-line basis with inter-organizational balances and transactions eliminated. The following entities are accounted for on a consolidation basis:

*Sunbowl Arena*  
*Oliver Parks and Recreation Society*

Government business partnerships that are accounted for on the modified equity basis of accounting includes the cost of the Regional District's investment in the entities including the proportionate share of earnings. Under the modified equity basis of accounting inter-organizational balances are not eliminated. The following entities are accounted for on a modified equity basis:

*Vermilion Forks Community Forest Corporation*

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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

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### 1. Summary of Significant Accounting Policies (continued)

**Cash and Cash  
Equivalents**

Cash and cash equivalents consist of cash on hand, bank balances and investments in money market instruments with maturities of three months or less. Cash and cash equivalents on the consolidated statement of cash flows is represented by cash, short-term investments as disclosed on the consolidated statement of financial position.

**Temporary Investments**

Include guaranteed investment certificates, short-term bonds and mutual funds maturing at various times during the next fiscal year. These investments are recorded at cost.

**Retirement Benefits**

The Regional District's contributions due during the period to its multi-employer defined benefit plan are expensed as incurred. The costs of other retirement benefits are determined using the projected benefit method prorated on services based on management's best estimate of retirement ages, inflation rates, investment returns, wage and salary escalation, insurance and health care costs trends, employee turnover and discount rates. Actuarial gains and losses are amortized on a straight-line basis over the expected average remaining service life of the employee group.

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# Regional District of Okanagan-Similkameen

## Notes to the Consolidated Financial Statements

**December 31, 2020**

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### 1. Summary of Significant Accounting Policies (continued)

<b>Revenue Recognition</b>	<p>Revenue is recognized as it becomes receivable under the terms of applicable funding agreements. Revenue received under the funding arrangements which relates to a subsequent fiscal period is reflected as deferred revenue in the year of receipt and classified as such on the summary statement of financial position.</p> <p>Taxes are recognized as revenue in the year they are levied.</p> <p>Charges for sewer and water usage are recorded as user fees. Connection fee revenue are recognized when the connection has been established.</p> <p>Rental revenue is recognized when the services are provided to tenants, and collection is reasonably assured. When rental payments are received in advance of contracted services, the Regional District records this as deferred revenue.</p> <p>Charges for sewer and water usage are recorded as user fees and are recognized on an accrual basis. Connection fee revenues are recognized when the connection has been established.</p> <p>All other revenue is recognized in the period in which the good or service is provided and collection is reasonably assured.</p>
<b>Government Transfers</b>	<p>Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when the transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.</p> <p>When the Regional District is deemed to be the transferor, the transfer expense is recognized when the recipient is authorized and has met the eligibility criteria.</p>
<b>Contaminated Sites</b>	<p>Liabilities for remediation of contaminated sites are recognized when an environmental standard exists, contamination exceeds the standard, the Regional District has responsibility for remediation of the site, future economic benefits will be given up, and a reasonable estimate of the amount can be made.</p>
<b>Deferred Revenue</b>	<p>Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general government purposes are accounted for as deferred revenue on the consolidated statement of financial position. The revenue is recognized in the consolidated statement of operations and accumulated surplus in the year in which it is used for the specified purpose.</p>

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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

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### 1. Summary of Significant Accounting Policies (continued)

#### **Landfill closure and**

#### **post-closure**

The estimated costs to close and maintain the closed solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are recognized and charged to expense as the landfill site's capacity is used.

#### **Long-term debt**

Long-term debt is recorded net of related sinking fund balances and actuarial earnings.

#### **Tangible Capital Assets**

Tangible capital assets are not available to discharge existing liabilities and are held for use in the provision of goods and services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Tangible capital assets are valued at acquisition cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs.

Amortization is charged against tangible capital assets based on the estimated useful life of the asset as follows:

- |                                      |                            |
|--------------------------------------|----------------------------|
| - Automotive equipment               | - 5-20 years straightline  |
| - Buildings and improvements         | - 10-75 years straightline |
| - IT infrastructure equipment        | - 3-10 years straightline  |
| - Land improvements                  | - 5-20 years straightline  |
| - Machinery and equipment            | - 5-20 years straightline  |
| - Utilities infrastructure equipment | - 10-75 years straightline |

Tangible capital assets under construction, development or that have been removed from service are not amortized until they are available to be put into service.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the Regional District's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

Contributed tangible capital assets are recorded at their fair value on the date of contribution, except in unusual circumstances where fair value cannot be reasonably determined, in which case they are recognized at nominal value.

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# Regional District of Okanagan-Similkameen

## Notes to the Consolidated Financial Statements

December 31, 2020

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### 1. Summary of Significant Accounting Policies (continued)

#### Segmented Information

The Regional District provides a wide range of services including general government, protective services, transportation services, development services, parks, recreation and culture, environmental services, bylaw enforcement, water services, sewer services, and economic development. For management reporting purposes, the Regional District's operations and activities are organized and reported by segment.

**General government services** is comprised of a number of different services, including: corporate services; administration; finance; human resources; information systems; and electoral area costs. Corporate services involves staff and management working closely with the Regional District Board and community partners to coordinate the delivery of a wide range of functions and services. The finance department is responsible for the requisition of tax revenues from the Province and from member municipalities and all treasury and accounting functions. Human resources involves the administration of full-time and part-time employees, as well as the responsibility for labour relations, recruitment, training and career planning, employee health and safety and Workers Compensation regulations. Information systems includes an all-encompassing computer database and mapping system for properties in the Regional District, which is used by regional services and Regional District departments and other government agencies, as well as members of the public and businesses.

**Protective services** includes a number of different programs. These programs include electoral area fire protection; 911 services; crime stoppers; victims services; and crime prevention. These services are designed to provide a safe environment to the community. The Regional District is responsible for ensuring these services are provided to various jurisdictions within the unincorporated electoral areas A through I.

**Transportation services** includes road/street light improvements and transit services.

**Development services** includes regional planning, sustainability, and zoning. The department is responsible for land use planning for all unincorporated electoral areas.

**Parks, recreation and culture** includes the community halls, regional parks, community parks, and Okanagan Regional Library. The parks department is responsible for nine regional parks and various community and neighbourhood parks. The department is also responsible for future recreational opportunities through parkland acquisition and development.



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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

December 31, 2020

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### 1. Summary of Significant Accounting Policies (continued)

**Segmented Information**      **Environmental services** is responsible for refuse disposal and recycling services, including regional waste management and disposal, and various communication and educational programs.

**Bylaw services** is responsible for building inspection, dog control, mosquito control, starling control, and prohibited animal control.

**Water services** includes a total of eight water systems that provides water services to local service areas within the electoral areas.

**Sewer services** includes the OK Falls Sewer System and the Gallagher Lake Sewer System.

**Economic development** is responsible for delivering insect & weed control, sterile insect release, economic development and planning. Economic development provides assistance to businesses and entrepreneurs in the Regional District and to those interested in relocating to the region. The planning function is responsible for developing land use policies that provide guidance to elected officials, developers, the public and other decision makers. It puts land use plans and policies into action and ensures proper infrastructure and orderly development. The program also evaluates applications and provides recommendations to decision makers; assists the public with land use regulations, applications, and processes; and invites and responds to public comments.

**Measurement Uncertainty**      The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts in the financial statements and the disclosure of contingent liabilities. Significant estimates in these consolidated financial statements include the determination of the useful lives of tangible capital assets, valuation of the landfill closure and post-closure obligation, valuation of the contaminated sites obligation, and assessment of legal claims. For common consolidated financial statement items, such as accounts payable and accrued liabilities, measurement uncertainty is inherent but not assessable. These estimates and assumptions are based on management's judgment and the best information available at the time of preparation and may differ significantly from actual results. Estimates are reviewed annually to reflect new information as it becomes available.

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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

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### 2. Cash and Temporary Investments

	2020	2019
Consists of:		
Cash	<b>\$ 19,898,360</b>	\$ 18,189,951
Temporary Investments		
Term deposits	2,031,138	-
Mutual funds	3,822	3,790
MFA short-term bond fund	21,370,313	20,911,062
(Market value - \$21,700,044 (2019 - \$20,387,995))		
	<b>23,405,273</b>	20,914,852
	<b>\$ 43,303,633</b>	\$ 39,104,803
Restricted		
Internally		
Capital reserves	\$ 20,568,786	\$ 20,126,762
Oliver Parks & Recreation reserves	801,527	784,300
	<b>21,370,313</b>	20,911,062
Unrestricted	<b>21,933,320</b>	18,193,741
	<b>\$ 43,303,633</b>	\$ 39,104,803

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### 3. Funds held in trust

The Regional District holds \$194,489 (2019 - \$164,405) in trust for South Okanagan Similkameen Conservation Program.

The Regional District also holds \$4,570 (2019 - \$4,380) in trust for Allison Lake Rate Payers Association.

The Regional District also holds \$- (2019 - \$11,500) in trust for the Oliver Parks & Recreation Society Sport Court renovations.

## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

### 4. Accounts Receivable

	2020	2019
Trade accounts receivable	\$ 3,155,311	\$ 3,931,262
GST receivable	344,796	1,111,664
Due from Municipalities	438,282	539,501
Net accounts receivable	\$ 3,938,389	\$ 5,582,427

### 5. Debt Reserve Fund - Municipal Finance Authority

The Regional District is required to issue its long-term debt through the Municipal Finance Authority ("MFA"). As a condition of borrowing, 1% of the gross debenture proceeds are withheld by the MFA as a debt reserve fund and 0.06% of the gross debenture proceeds are withheld as a debt issue expense. The debt reserve fund is invested by the MFA and interest earned and expenses incurred are reported annually to the Regional District. If at any time the MFA does not have sufficient funds to meet payments or sinking fund contributions due on its obligations, the payments will be made from the debt reserve fund. Details of cash deposits held in the debt reserve fund are as follows:

	2020	2019
Debt Reserve Fund - Cash Deposits		
Regional District	\$ 276,552	\$ 260,388
Member Municipalities	1,634,378	1,683,743
	\$ 1,910,930	\$ 1,944,131

The Regional District is also required to execute a demand note for each borrowing in the amount of one-half of the average annual principal and interest due, less the amount held back for the debt reserve fund. The demand notes payable to the MFA are only callable in the event that a local government defaults on its loan obligation. Details of demand notes are as follows:

	2020	2019
Demand notes		
Regional District	\$ 581,490	\$ 556,711
Member Municipalities	3,243,782	3,430,242
	\$ 3,825,272	\$ 3,986,953

	2020	2019
Cash deposits and demand notes		
Cash deposits	\$ 1,910,930	\$ 1,944,131
Demand notes	3,825,272	3,986,953
	\$ 5,736,202	\$ 5,931,084

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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

December 31, 2020

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### 6. Long-term investments

#### Vermillion Community Forest Corporation

This is a Corporation that is established under the laws of British Columbia and is engaged in the business of silviculture, planting and harvesting of specified forests operated under license. The Regional District has a 33.33% interest in the Corporation.

	2020	2019
Assets		
Current	\$ 444,549	\$ 894,916
Liabilities		
Current	\$ 611	\$ 36,846
Equity	443,938	858,070
	\$ 444,549	\$ 894,916
Revenue	\$ 1,471,631	\$ 973,505
Expenditures	1,090,848	636,116
Total income	\$ 380,783	\$ 337,389
Allocation	\$ 126,928	\$ 112,463

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### 7. Accounts Payable and Accrued Liabilities

	2020	2019
Trade payables	\$ 2,317,099	\$ 3,285,883
Government remittances payable	-	64,794
Holdbacks	493,642	288,789
Accrued salaries and employee benefits payable	744,508	609,779
	\$ 3,555,249	\$ 4,249,245

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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

December 31, 2020

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### 8. Short-term debt

The MFA provides short-term financing under various pieces of legislation to help local governments with their cash flow needs. There are no fees to set up a short-term loan. Interest is calculated daily, compounded monthly and automatically collected the 2nd business day of the following month. As at December 31, 2020 the Regional District had been advanced \$nil (2019 - \$120,000) in short-term financing at a variable interest rate of nil (2019 - 2.43%).

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### 9. Deferred Revenue

	<u>2020</u>	<u>2019</u>
Deferred government transfers and other revenue	\$ 3,648,103	\$ 3,744,507
Deposits	1,108,955	98,250
Parkland dedication	<u>283,427</u>	<u>271,647</u>
	<u>\$ 5,040,485</u>	<u>\$ 4,114,404</u>

In a previous year, the Regional District of Okanagan-Similkameen received a government transfer for a new sewer line. According to the stipulations in the funding agreement any unspent funding at year end must be repaid. As of year end, \$2,586,132 (2019 - \$2,645,676) of the funding was unspent and as a result the Regional District of Okanagan-Similkameen has recognized it as a liability included in deferred government transfers and other revenue above.

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### 10. Landfill Closure and Post-Closure Liabilities

The Regional District has three active landfills and one closed landfill that is being used as a transfer station within its boundaries and is responsible for the costs of their closure and post-closure activities. The costs related to these activities are provided for over the estimated remaining life of active landfill sites based on usage.

Closure activities include covering, grading and surface water management. Post-closure activities include leachate and environmental monitoring, maintenance and reporting. Post-closure activities are expected to occur for approximately 30 years for all landfills.

Key variables used in estimating the value of the closure and post-closure obligation include the cost of capital, inflation rate, timing of closure and post-closure activities, and total capacity. In management's opinion, the assumptions used represent the most likely scenario. As the projections are made over a long period of time, the amount of the obligation is very sensitive to changes in the variables.

The Regional District has estimated the costs associated with these activities based on engineering studies required by the Ministry of Environment. Changes in the liability are a result from settling of waste or changes in fill rates, changes in regulatory requirements, inflation rates and/or interest rates.

## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

### 10. Landfill Closure and Post-Closure Liabilities (continued)

In 2017, the Regional District obtained new engineering reports for the OK Falls and Oliver Landfills, these reports included updated useful lives for these landfills. Changes in the liability for cumulative capacity used to date, and updated expected useful life of the landfill are recognized prospectively.

In 2020, estimated expenses were calculated as the present value of future cash flows associated with closure and post-closure costs, discounted using the Regional District's weighted average cost of capital of 2.88% (2019 - 2.88%) and inflated using an average inflation rate of 1.79% (annual BC CPI for 2020) (2019 - 2.30%). The liability recognized is the difference between total estimated expenses for the entire closure and post-closure period less any amounts spent at the end of December of the reporting year.

	Total estimated capacity (cubic meters)	Cumulative capacity used (cubic meters)	Estimated remaining life (years)	Time for post-closure care (years)	Estimated total expenses	2020 Remaining to recognize
Campbell Mountain	3,214,155	1,119,335	84	30	\$ 8,232,337	\$ 5,808,271
Keremeos	25,000	25,000	0	30	851,793	-
OK Falls	100,000	55,554	10	30	925,185	411,208
Oliver	496,842	223,123	35	30	1,517,946	836,263
					\$ 11,527,261	\$ 7,055,742
						<u>\$ 4,471,519</u>

	Total estimated capacity (cubic meters)	Cumulative capacity used (cubic meters)	Estimated remaining life (years)	Time for post-closure care (years)	Estimated total expenses	2019 Remaining to recognize
Campbell Mountain	3,214,155	1,092,569	85	30	\$ 10,554,492	\$ 7,679,193
Keremeos	25,000	25,000	0	30	891,458	-
OK Falls	100,000	53,330	11	30	1,001,567	467,432
Oliver	496,842	215,767	36	30	1,859,144	1,051,760
					\$ 14,306,661	\$ 9,198,385
						<u>\$ 5,108,276</u>

## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

### 11. Development Cost Charges

The Regional District collects development cost charges ("DCCs") to pay for a proportionate share of infrastructure related to new growth. In accordance with the Local Government Act of BC, these funds must be deposited into a separate reserve fund. When the related costs are incurred, the DCCs are recognized as revenue.

	<u>2020</u>	<u>2019</u>
OK Falls Sewer DCC	\$ 297,362	\$ 298,865
Faulder Water DCC	7,962	7,631
Olalla Water DCC	5,820	5,578
Naramata Water DCC	132,109	26,151
Naramata Water - Lower Zone	312,955	294,366
Naramata Water - Upper Zone	324,191	310,716
	<u>\$ 1,080,399</u>	<u>\$ 943,307</u>

### DCC Activity

	<u>2020</u>	<u>2019</u>
Balance, beginning of the year	\$ 943,307	\$ 762,967
Return on investments	42,948	22,340
DCCs levied in the year	108,300	158,000
DCC expenditures during the year	(14,156)	
	<u>\$ 1,080,399</u>	<u>\$ 943,307</u>



## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

### 12. Long-term Debt

The Regional District incurs long-term debt directly as well as on behalf of member municipalities. Loan agreements with the MFA provide that if at any time the payments from member municipalities are not sufficient to meet their obligations in respect of such borrowings, the resulting deficiency becomes a liability of the Regional District.

All long-term debt is reported net of sinking fund balances. Sinking fund instalments are invested by the MFA and earn income, which together with principal payments are expected to be sufficient to retire the debt issue at maturity. Where the MFA has determined that sufficient funds exist to retire a debt issue on its maturity date without further instalments, payments are suspended by the MFA and the Regional District's liability is reduced to nil. Should those funds prove to be insufficient at maturity, the resulting deficiency becomes a liability of the Regional District. The 2020 earnings in the sinking fund were calculated to be \$145,543 (2019 - \$116,302) and are included in interest and investment income on the consolidated statement of operations.

Debentures issued mature at various dates ranging from June 2020 to December 2047 with interest rates ranging from 1.75% to 3.30%. The weighted average interest rate on long-term debt was 2.88% (2019 - 2.88%) and interest expense was \$3,343,225 (2019 - \$3,718,479).

	2020	2019
Municipal Finance Authority	<b>\$ 69,766,479</b>	\$ 75,748,289
Less: Regional District portion	<b><u>17,517,775</u></b>	<u>17,476,723</u>
Total Municipal Portion	<b><u>\$ 52,248,704</u></b>	<u>\$ 58,271,566</u>

Principal payments and sinking fund installments due in the next five years and thereafter are as follows:

	Total Payment	Total Recoverable from member municipalities	Net Payment
2021	\$ 4,658,770	\$ 3,761,514	\$ 897,256
2022	4,619,884	3,734,914	884,970
2023	4,584,840	3,699,870	884,970
2024	4,355,805	3,494,060	861,745
2025	4,259,452	3,397,707	861,745
Thereafter	<u>19,194,211</u>	<u>12,204,318</u>	<u>6,989,893</u>
Total principal payments	41,672,962	30,292,383	11,380,579
Expected actuarial adjustment	<u>28,093,517</u>	<u>21,956,321</u>	<u>6,137,196</u>
Total	<b><u>\$ 69,766,479</u></b>	<b><u>\$ 52,248,704</u></b>	<b><u>\$ 17,517,775</u></b>

**Regional District of Okanagan-Similkameen**  
Notes to the Consolidated Financial Statements

December 31, 2020

**13. Tangible Capital Assets**

	2020							
	Automotive Equipment	Buildings and Improvements	Machinery and Equipment	IT Infrastructure	Land and Land Improvements	Utilities Infrastructure	Work in Process	Total
Cost, beginning of year	\$ 6,395,168	\$ 9,230,650	\$ 8,760,825	\$ 1,079,764	\$ 31,157,946	\$ 53,864,585	\$ 1,734,502	\$ 112,223,440
Additions	214,315	488,560	799,095	35,441	2,015,961	319,390	2,416,501	6,269,263
Disposals	(37,500)	-	(159,822)	(57,528)	-	-	-	(254,850)
Transfers	6,634	75,173	158,571	-	327,953	-	(568,331)	-
Cost, end of year	6,578,617	9,774,383	9,558,669	1,057,677	33,501,860	54,183,975	3,582,672	118,237,853
Accumulated amortization, beginning of year	4,848,988	3,485,541	4,868,797	887,192	2,076,100	12,767,176	-	28,933,794
Amortization	272,273	298,794	457,837	80,044	293,570	1,353,708	-	2,756,226
Disposals	(31,800)	-	(159,822)	(57,528)	-	-	-	(249,150)
Accumulated amortization, end of year	5,089,461	3,784,335	5,166,812	909,708	2,369,670	14,120,884	-	31,440,870
Net carrying amount, end of year	\$ 1,489,156	\$ 5,990,048	\$ 4,391,857	\$ 147,969	\$ 31,132,190	\$ 40,063,091	\$ 3,582,672	\$ 86,796,983

**Regional District of Okanagan-Similkameen**  
Notes to the Consolidated Financial Statements

December 31, 2020

13. Tangible Capital Assets (continued)

	2019							
	Automotive Equipment	Buildings and Improvements	Machinery and Equipment	IT Infrastructure	Land and Land Improvements	Utilities Infrastructure	Work in Process	Total
Cost, beginning of year	\$ 6,394,525	\$ 8,354,494	\$ 7,759,409	\$ 1,071,049	\$ 30,599,512	\$ 51,332,651	\$ 3,348,900	\$ 108,800,540
Additions	86,162	261,304	499,285	148,366	230,936	10,650	2,362,101	3,598,804
Disposals	(25,519)	-	(10,734)	(139,651)	-	-	-	(175,904)
Transfers	-	614,852	512,865	-	327,498	2,521,284	(3,976,499)	-
Cost, end of year	6,395,168	9,230,650	8,760,825	1,079,764	31,157,946	53,864,685	1,734,502	112,223,440
Accumulated amortization, beginning of year	4,585,427	3,197,514	4,481,328	830,958	1,763,216	11,452,470	-	26,310,913
Amortization	289,080	288,027	418,203	156,875	292,884	1,314,706	-	2,759,775
Disposals	(25,519)	-	(10,734)	(100,641)	-	-	-	(136,894)
Accumulated amortization, end of year	4,848,988	3,485,541	4,868,797	887,192	2,076,100	12,767,176	-	28,933,794
Net carrying amount, end of year	\$ 1,546,180	\$ 5,745,109	\$ 3,892,028	\$ 192,572	\$ 29,081,846	\$ 41,097,409	\$ 1,734,502	\$ 83,289,646

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**Regional District of Okanagan-Similkameen  
Notes to the Consolidated Financial Statements**

**December 31, 2020**

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**14. Accumulated Surplus**

Reserves are non-statutory reserves which represent an appropriation of surplus for specific purposes and are comprised of the following:

	Balance Dec. 31, 2019	Transfers to (from)	Surplus (Deficit)	<b>Balance Dec. 31, 2020</b>
Unrestricted surplus	\$ 62,500,544	\$(2,799,441)	\$ 6,351,902	<b>\$ 66,053,005</b>
Operating	3,557,479	2,164,654		<b>5,722,133</b>
	<b>66,058,023</b>	<b>(634,787)</b>	<b>6,351,902</b>	<b>71,775,138</b>
Community Works Gas Tax	5,683,091	(134,964)	-	<b>5,548,127</b>
Capital	24,481,396	769,751	-	<b>25,251,147</b>
	<b>30,164,487</b>	<b>634,787</b>	<b>-</b>	<b>30,799,274</b>
	<b>\$ 96,222,510</b>	<b>\$ -</b>	<b>\$ 6,351,902</b>	<b>\$ 102,574,412</b>

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**15. Municipal Insurance Association - Liability Insurance**

Commencing December 31, 1987, the Regional District entered into a self-insurance program with British Columbia municipalities and regional districts. The Regional District is obliged under the program to pay a percentage of its fellow insured's' losses. The Regional District pays an annual premium, which is anticipated to be adequate to cover any losses incurred.

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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

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### 16. Letters of Credit and Performance Bonds

In addition to the performance deposits reflected in the consolidated statement of financial position, the Regional District is holding irrevocable letters of credit and performance bonds in the amount of \$ 716,224 (2019 - \$ 1,125,030 ) which were received from depositors to ensure their performance of works to be undertaken within the Regional District. These amounts are not reflected in the consolidated financial statements but are available to satisfy liabilities arising from non-performance by the depositors.

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### 17. Line of Credit

The Regional District has a revolving line of credit for up to \$2,000,000 with an interest rate of prime plus 0.00% per annum, that is due on demand and unsecured. At December 31, 2020 and December 31, 2019 the line of credit was unutilized.

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### 18. Tax Revenue

	<u>2020</u>	<u>2019</u>
Property taxation revenue	\$ 19,066,119	\$ 18,019,212
Parcel tax	1,030,641	1,037,428
Grant in lieu	<u>120,611</u>	<u>111,820</u>
Net property taxation revenue	<u>\$ 20,217,371</u>	<u>\$ 19,168,460</u>

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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

December 31, 2020

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### 19. Municipal Pension Plan

The Regional District and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2019, the plan has about 213,000 active members and approximately 106,000 retired members. Active members include approximately 40,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The Regional District paid \$522,972 (2019 - \$544,068) for employer contributions to the plan in fiscal December 31, 2020.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

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## Regional District of Okanagan-Similkameen Notes to the Consolidated Financial Statements

**December 31, 2020**

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### 20. Budget

The Regional District's Budget Bylaw adopted by the Board of Directors on February 20, 2020 was not prepared on a basis consistent with that used to report actual results (PSAB). The budget was prepared on a modified accrual basis while PSAB require a full accrual basis. The budget figures anticipated use of surpluses accumulated in previous years to reduce current year expenditures in excess of current year revenues to \$nil. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the consolidated statements of operations and change in net financial assets represent the Budget adopted by the Board of Directors on May 9, 2019 with adjustments as follows:

	<b>2020</b>
Budget Bylaw surplus for the year	\$ -
Add:	
Capital expenditures	3,698,690
Debt principal	4,845,509
Municipal interest	2,857,268
Admin revenue	51,440
Less:	
Budgeted transfers from accumulated surplus	(4,789,582)
Bank loan proceeds	(7,654,583)
Budget surplus per consolidated statement of operations	\$ (991,258)

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### 21. Global Pandemic

The impact of COVID-19 in Canada and on the global economy has increased significantly. As the impacts of COVID-19 continue, there could be further impact on the Regional District, its residents, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the Regional District's assets and future ability to deliver services and projects. At this time, the full impact of COVID-19 on the Regional District is not known.

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### 22. Covid-19 Safe Restart Grant

	<b>2020</b>
Covid-19 Safe Restart Grant received	\$ 773,000
Covid-19 Safe Restart expenditures during the year	-
Balance, end of the year	\$ 773,000



**Regional District of Okanagan-Similkameen**  
**Notes to the Consolidated Financial Statements**

**December 31, 2020**

**23. Statement of Expenses by Object**

	<u>2020</u>	<u>2019</u>
Administration	\$ 24,107	\$ 11,557
Advertising and promotion	106,879	100,733
Agreements	213,720	182,639
Amortization	2,756,323	2,759,775
Bank charges	43,154	55,211
Bylaw	2,318	10,378
Collections on behalf of other agencies	2,452,636	2,468,407
Contract services	7,124,435	6,768,831
Development charges	707	6,257
Donations	3,418	2,491
Education and training	147,153	235,335
Environmental	131,401	132,643
Gas tax expenses	147,345	237,689
Grants	785,023	907,415
Insurance	437,882	394,970
Interest on long-term debt	651,989	682,611
Information systems	6,372	-
Landfill closure (recovery)	(636,757)	99,759
Loan and lease payments	111,301	78,652
Materials, supplies and services	1,135,971	1,036,875
Office	416,180	313,559
Professional fees	325,204	261,283
Program	254,802	190,692
Rental of facilities and equipment	118,403	95,721
Repairs and maintenance	4,059,982	5,162,633
Salaries and benefits	10,557,274	9,659,144
Telephone	789,805	787,238
Travel and meetings	250,403	305,163
Vehicle	31,072	40,804
<b>Total expenses for the year</b>	<b>\$ 32,448,502</b>	<b>\$ 32,988,465</b>

**Regional District of Okanagan-Similkameen  
Notes to the Consolidated Financial Statements  
Schedule of Segmented Operations**

2020

	General Government	Protective Services	Transportation Services	Development Services	Parks and Culture	Environmental Services	Enforcement	Bylaw	Water Services	Sewer Services	Economic Development	Total
<b>Revenue</b>												
Property taxes and grant in lieu	3,728,098	4,164,261	582,214	1,416,714	6,212,527	2,453,413	179,011	1,129,084	307,418	44,631	20,217,371	
Sales of goods and services	168,464	290	53,888	655,857	363,740	7,657,920	70,324	2,119,993	-	1,136,008	12,226,484	
Government transfers	\$ 2,210,081	\$ 568,074	\$ 31,621	\$ 138,354	\$ 320,281	\$ 327,769	\$ -	\$ 10,000	\$ 756	\$ 312,834	\$ 3,919,772	
Interest and investment income	(439,057)	191,128	606	34,883	140,055	561,413	12,536	224,194	660	42,708	769,126	
Donations	-	61,548	-	-	426,567	-	-	-	-	-	488,115	
Rental	-	-	-	-	176,759	-	-	-	-	-	176,759	
Other contracts and miscellaneous	(136,541)	143,628	-	49,169	222,168	107,778	-	473,745	-	15,902	-	875,849
	5,531,045	5,128,929	668,329	2,294,977	7,862,097	11,108,293	261,871	3,957,016	1,552,083	308,836	38,673,476	
<b>Expenses</b>												
Administrative	(14)	1,986	75	642	17,312	4,106	-	-	-	-	24,107	
Amortization	161,387	480,829	-	7,999	560,352	183,481	-	799,877	-	562,398	2,756,323	
Grants	211,143	12,197	-	-	23,400	451,910	-	69,573	-	16,800	785,023	
Lease payments	-	-	-	-	111,301	-	-	-	-	-	111,301	
Materials, supplies, utilities	931,452	643,475	-	276,743	811,246	1,021,463	13,826	609,911	110,093	367,041	4,785,250	
Operations and maintenance	423,052	1,628,766	241,482	281,262	3,009,892	4,693,410	79,037	734,576	190,050	331,797	11,613,344	
Landfill closure (recovery)	-	-	-	-	-	(636,757)	-	-	-	-	(636,757)	
Transfers to other organizations	3,591,846	1,202,949	8,344	1,536,978	891,567	867,476	-	693,492	-	364,427	2,452,635	
Salaries and benefits	-	-	-	-	1,379,461	1,226,874	193,014	961,439	-	-	91,944	10,557,276
	5,318,866	3,970,222	249,901	2,103,624	6,804,631	7,811,963	285,877	3,868,868	1,625,663	408,887	32,448,502	

Excess (deficiency) of revenue over expenses for the year \$ 212,179 \$ 1,158,707 \$ 418,428 \$ 191,353 \$ 1,057,466 \$ 3,296,330 \$ (24,006) \$ 88,148 \$ (73,580) \$ (100,051) \$ 6,224,974

**Regional District of Okanagan-Similkameen  
Notes to the Consolidated Financial Statements  
Schedule of Segmented Operations**

2019

	General Government	Protective Services	Transportation Services	Development Services	Parks and Culture	Recreation and Cultural Services	Environmental Services	Enforcement	Bylaw Enforcement	Water Services	Sewer Services	Economic Development	Total
<b>Revenue</b>													
Government transfers	\$ 2,543,443	\$ 216,826	\$ 31,621	\$ 342,305	\$ 128,919	\$ 12,500	\$ -	\$ -	\$ 72,135	\$ 261,415	\$ -	\$ -	\$ 3,608,164
Sales of goods and services	28,879	10,614	61,778	627,310	688,631	7,576,919	86,710	-	2,109,937	1,121,228	-	-	12,312,006
Donations	300	231,588	-	-	860	-	-	-	-	-	-	-	232,748
Rental	-	-	-	-	624,071	-	-	-	-	-	-	-	624,071
Property taxes and grant in lieu	3,481,149	4,172,967	367,534	1,409,447	5,757,943	2,504,829	88,053	-	1,110,843	44,075	231,620	-	19,168,460
Interest and investment income	689,554	100,430	297	17,751	65,052	327,327	412	-	139,752	31,482	393	-	1,369,450
Other contracts and miscellaneous	150,618	869,980	-	55,360	110,907	194,608	-	-	232,957	2,914	-	-	1,617,344
	<b>6,892,943</b>	<b>5,602,405</b>	<b>461,230</b>	<b>2,452,173</b>	<b>7,374,383</b>	<b>10,616,183</b>	<b>175,175</b>	<b>1,461,114</b>	<b>3,665,624</b>	<b>1,461,114</b>	<b>232,013</b>	<b>232,013</b>	<b>38,933,243</b>
<b>Expenses</b>													
Administrative	-	2,212	-	-	5,251	4,093	-	-	-	-	-	-	11,556
Amortization	222,929	482,775	-	7,999	549,455	143,622	-	-	788,160	564,836	-	-	2,759,776
Grants	180,374	3,070	-	-	33,054	599,760	-	-	69,156	-	-	22,000	907,414
Lease payments	-	-	-	-	78,652	-	-	-	-	-	-	-	78,652
Materials, supplies, utilities	1,013,776	684,648	-	240,588	736,798	870,362	26,251	-	566,581	371,016	49,156	-	4,559,176
Operations and maintenance	852,678	2,237,602	355,602	133,590	2,965,678	4,976,100	90,204	-	502,085	248,493	82,547	-	12,444,579
Landfill closure	-	-	-	-	-	99,759	-	-	-	-	-	-	99,759
Transfer to organizations	-	-	-	-	877,858	887,611	-	-	682,938	-	-	-	2,468,407
Salaries and benefits	3,312,887	1,016,977	4,265	1,483,089	1,231,461	1,230,412	162,304	-	818,278	363,882	35,591	-	9,659,146
	<b>5,582,644</b>	<b>4,427,284</b>	<b>359,867</b>	<b>1,865,266</b>	<b>6,478,207</b>	<b>8,821,719</b>	<b>278,759</b>	<b>1,548,227</b>	<b>3,437,198</b>	<b>1,548,227</b>	<b>189,294</b>	<b>189,294</b>	<b>32,988,465</b>
Excess (deficiency) of revenue over expenses for the year	\$ 1,310,299	\$ 1,175,121	\$ 101,363	\$ 586,907	\$ 896,176	\$ 1,794,464	\$ (103,584)	\$ (87,113)	\$ 228,426	\$ (87,113)	\$ 42,719	\$ 42,719	\$ 5,944,778